

**James C. Gaither Junior Fellows Program**  
2027-28 Application Cycle

**Applications must be received by January 15, 2027.**

The Carnegie Endowment for International Peace is a global network of policy research centers. In a complex, changing, and increasingly contested world, the Carnegie Endowment generates strategic ideas and independent analysis, supports diplomacy, and trains the next generation of international scholar-practitioners to help countries and institutions take on the most difficult global problems and safeguard peace.

The James C. Gaither Junior Fellows Program at the Carnegie Endowment for International Peace is designed to provide a substantive work experience for students who have a serious career interest in the area of international affairs. Approximately 15 students will be hired to work as employees at Carnegie in Washington, DC on a full-time basis for 10-12 months.

**ASSIGNMENTS:** Gaither Junior Fellows provide research assistance to scholars working within Carnegie's programs, listed below. They have the opportunity to conduct research, contribute to op-eds, papers, reports, and books, edit documents, participate in meetings with high-level officials, contribute to congressional testimony and organize briefings attended by scholars, activists, journalists and government officials.

**QUALIFICATIONS:** Applicants must be nominated by an official of their university or institution who has been designated for this purpose (usually the career placement officer, fellowship advisor or an academic department chairperson). A listing of participating institutions and nominating official titles may be found at <http://carnegieendowment.org/about/jr-fellows>. Applications are accepted only from graduating college seniors or individuals who have graduated within the past academic year. No one will be considered who has started graduate studies (except those who have completed a joint bachelor's/master's degree program).

Applicants should have completed a significant amount of coursework related to their discipline of interest. Language and other skills may also be required for certain assignments. The selection process for the program is very competitive. Accordingly, applicants should be of high academic quality.

Qualifications for Gaither Junior Fellows may vary by program. Please review the bulletin for program requirements and more information on what each program is looking for.

**APPLICATION PROCESS:** All application materials must be received by the program **on or before Friday, January 15, 2027**. Colleges/universities often set earlier internal deadlines. Applicants should consult their designated nominating official concerning nominations. Each nominating institution may nominate two students.

Finalists in the selection process will be interviewed by videoconference in the spring. Selection decisions are generally made in mid-March and no later than March 31<sup>st</sup>. Students will not be notified of their status until the entire selection process has concluded. This includes students who are not selected for interview, as we occasionally get late requests from programs to schedule additional interviews.

**EQUAL EMPLOYMENT:** A workplace in which all staff are welcome and can succeed and contribute to our mission enhances Carnegie's effectiveness and capability to foster understanding across programs and centers. In pursuit of our mission, we harness the wide range of talent, expertise, and experience of scholars and staff across the world to bring differing views and experiences, new voices, and innovative ideas to the table, enabling us to better understand and reverse patterns of civil conflict, political violence, and other obstacles to peace. Carnegie strives to create a work environment in which every employee can contribute to our common purpose.

**DURATION:** All fellowships will begin on or about September 1, 2027 and last through June 30, 2028. Gaither Junior Fellows are hired for a period of 10-12 months. Some fellowships may extend through July 31, 2028 or August 31, 2028 by mutual agreement between the research program and the junior fellow.

**SALARY AND HOUSING:** The monthly salary is \$4,166.67 paid semi-monthly, subject to federal, state and local taxes. A generous benefits package is provided, including medical, dental and life insurance as well as vacation leave. Gaither Junior Fellows will be provided up to \$1,500.00 (grossed up for taxes) in relocation support but are otherwise responsible for their own housing arrangements.

All of the following must be **submitted through Embark** [<https://carnegiegaitherjuniorfellows.embark.com/apply/2027>] via the designated nominating official no later than January 15, 2027:

- Application information (see: Checklist)
- An essay (personal statement) of **up to two pages**; double spaced. **The personal statement should discuss why you are applying for this job, what you hope to learn from it, how you think your experience and working style would serve you well as a research assistant, and why you have chosen to apply for the program you are applying for.**
- Resume/C.V. (preferably 1-2 pages)
- Two letters of recommendations. These recommendations can come from anyone the student feels can best speak to their abilities as a potential Gaither Junior Fellow.
  - **Junior Fellows provide essential research assistance to our senior scholars. This often requires sophisticated judgment and independent work. Recommendations will therefore be especially useful if they speak to the student's analytical and writing skills, self-discipline and maturity, and, where relevant, subject matter expertise.**
- Transcript of undergraduate records. The transcript may be unofficial. (We prefer unofficial)
- **A writing sample of three to five pages, double spaced. This sample may be either a full-length piece that falls within the size range or an excerpt from a longer work.**
  - **The writing sample must be accompanied by a brief explanation of no more than half of one page explaining why the student chose that sample. The explanation is not included in the three to five page limitation noted above.**
  - **The writing sample can be on any topic. However, we recommend that the student choose a writing sample that is relevant to the program they are applying for, either in subject matter or style of analysis. For more information on what each Carnegie research program is working on, we recommend visiting <https://carnegieendowment.org/programs-and-projects>.**
  - **A works cited page is not required. However, in-text citations (either footnotes/endnotes or parenthetical) should be included with the writing sample.**
- While candidates may indicate a second research program choice on the application, we strongly encourage candidates to tailor their application towards only their first choice.

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The designated university nominating official or their staff should send all of the above materials by **January 15, 2027** via the Embark system. Instructions on how to use Embark can be referenced here <https://assets.carnegieendowment.org/files/27-Embark-Guide.pdf> (Embark guide)

James C. Gaither Junior Fellows Program  
Application Process and Procedures  
2026-2027

<https://carnegiegaitherjuniorfellows.embark.com/apply/2027> (Use this link to start a new application)

Questions concerning the above requirements and the James C. Gaither Junior Fellows Program should be addressed to Christopher Grider at (202) 939-2308 / [jrfellowinfo@ceip.org](mailto:jrfellowinfo@ceip.org) or to Abigail Keating, Human Resources Coordinator, at [jrfellowinfo@ceip.org](mailto:jrfellowinfo@ceip.org). Students should contact their institution's nominating official with questions.

## **Junior Fellows Checklist for Nominating Officials 2027-28**

**In order to submit an application for your nominated student, you will need the following documents on hand (Document Uploads page):**

1. Resume
2. Personal Statement (up to 2 pages)
3. Writing Sample (3 to 5 pages; please include the brief explanation with the writing sample even if it exceeds 5 pages)
4. Two letters of recommendation (or recommender contact information if they upload directly)
5. Transcript (unofficial is fine)

**And then the following information to enter via Embark:**

1. Application Form Page
  - a. Student name, university, contact information (phone and email), address
  - b. Permanent address (optional)
2. Research Program Page
  - a. Program they are applying to (should match the substantive essay response)
    - i. Optional: Second Choice
  - b. Language proficiency – Your student can provide up to 5 languages, and they should rank themselves from basic to native/near native (other options are intermediate and advanced).
  - c. An open text box is provided in case your student provides any additional information.
  - d. Reading/writing is most important when it comes to language proficiency.
3. Availability for Interviews and Work Page
  - a. Work Permits. The program runs from September 1 to at least June 30 of each year. If you do not yet have employment authorization but expect to have authorization when the program starts, or if your eligibility to work in the United States is temporary and may expire during the program year, please explain briefly:
    - i. If students anticipate having work eligibility through a program (such as OPT, academic training, etc.), please have them list that information here.
  - b. Will you be studying, living or working abroad during the program interview period (typically Mid-February through early March)? If yes, please note the best way to reach you in case you are selected for interview:
    - i. This is most important for when we are contacting students to interview. If we see that you are abroad, we will contact first via email rather than by phone.
  - c. If selected for a fellowship position, would you be available to begin work on September 1<sup>st</sup>? Please explain:
    - i. What is really important here is if students are not available.
  - d. Graduation date (anticipated or previous)
4. Nominating Official Information Page
  - a. Please fill in your own information (or the information of the nominating official if this is being entered by an assistant or colleague)

**We recommend collecting all this information up front and then submitting it in one go. Once you submit, you will be able to review the entire application. You can also make edits up through the application deadline (January 15, 2027). You can also reference prior applications if you have submitted prior applications under your account. We can send this document in soft copy (aka, Word) if helpful. Please just let us know.**

## -- BULLETIN --



**CARNEGIE**  
ENDOWMENT FOR  
INTERNATIONAL PEACE

*James C. Gaither Junior Fellows Program*

Each year, the James C. Gaither Junior Fellows Program at the Carnegie Endowment for International Peace holds a rigorous national competition to select approximately 15 graduating seniors to serve as research assistants. They are matched with senior fellows to work on a variety of international affairs topics. Junior Fellows have the opportunity to conduct research for Carnegie publications, participate in meetings with high-level officials, contribute to congressional testimony and organize briefings attended by scholars, journalists and government officials.

James C. Gaither Junior Fellows spend 10-12 months (beginning September 1<sup>st</sup>) at Carnegie in Washington, DC. Positions are full-time and include a salary and benefits package. We encourage you to review our website (<http://carnegieendowment.org/>) for more information on each program/project listed below.

As an organization dedicated to pursuing global engagement and peace, we believe that Carnegie's work is enriched and should be informed by a diverse array of perspectives. We encourage all candidates to apply and are welcome to all backgrounds.

### 2027-28 Programs or Projects

#### **Democracy, Conflict, and Governance**

##### **American Statecraft**

##### **Nuclear Policy**

**Technology and International Affairs** – *Strong writing skills and research skills are essential.*

**Middle East** – *Strong reading fluency and the ability to perform academic as well as on-line research in Arabic essential. Strong background in Middle East and North African politics and/or history is a huge plus.*

**International Security and Political Economy [to work with the International Security and South Asia Programs]** – *Strong quantitative data analysis and GIS skills are required; a strong mathematical background is a plus. Familiarity with South Asia is welcome but not required.*

**Asia Program** – *Mandarin Chinese language skills, particularly reading comprehension, are essential. An additional foreign language is a plus.*

**Russia and Eurasia** – *Excellent Russian and/or Ukrainian reading skills required.*

##### **Africa Program**

##### **Global Order and Institutions**

**Sustainability, Climate and Geopolitics** - *Data skills (such as helping create graphs or tables for Carnegie publications) are a plus. Applicants should have completed coursework related to sustainability and climate issues. A foreign language or regional expertise is a plus—the program seeks to bring an international perspective into US debates on climate change.*

**Europe** - *Fluency and the ability to perform research in a European language other than English are a plus. Background knowledge of European politics is essential.*

For information on how to apply, contact your Designated Nominating Official or visit  
<http://carnegieendowment.org/about/jr-fellows>.

## Frequently Asked Questions

### **When is the application information sent to participating universities?**

The program generally sends information to participating universities in mid-October. Any important programmatic changes are also announced annually with the new application materials.

### **Is there guidance regarding the application components?**

The application consists of applicant information (address, participating university, language skills, graduation date, etc.) along with five core components. A resume, a personal statement, two letters of recommendation, a writing sample, and your transcript.

For the **resume**, we prefer that it be one-to-two pages, and it should reflect your research and writing experience as much as possible.

For the **personal statement**, the applicant should discuss why you are applying for this job, what you hope to learn from it, how you think your experience and working style would serve you well as a research assistant, and why you have chosen to apply for the program you are applying for.

For the **writing sample**, it must be three to five pages, and it may be either a completed work or an excerpt from a longer work. The writing sample must be accompanied by a brief explanation of now more than half of one page explaining why you chose that writing sample (note: the explanation is not counted towards the page limit of the writing sample). The writing sample can be on any topic, but we recommend that students submit a writing sample that is relevant to the program they are applying for either in subject matter or in style of analysis. For more information on what each Carnegie research program is working on, we recommend visiting <https://carnegieendowment.org/programs-and-projects>.

For the **transcript**, please note that an unofficial transcript is preferred, though an official transcript is also acceptable. If you have transferred, please make sure to either submit a transcript from your first institution also or make sure that the information is reflected by your current transcript.

For the **letters of recommendation**, these can be submitted by anyone whom the applicant wishes. We recommend that applicants choose recommenders who can speak directly to the applicant's ability to write and support research projects.

### **Does my school participate in the Gaither Junior Fellows Program?**

Visit our [list of participating universities and programs](#).

### **How can I apply if my school is not a participating university?**

You are encouraged to ask your fellowships advisor or career placement office to [contact us](#) to find out how your school may participate.

**Must applicants be U.S. citizens?**

It depends. You need not be a U.S. citizen if you attend a university located in the United States. However, all applicants must be eligible to work in the United States for 10-12 months from September 1 through at least June 30 following graduation. Students on F-1 visas who are eligible to work in the United States for the full year may apply for the program.

If you attend a participating school outside of the United States, you must be a U.S. citizen (due to work permit requirements).

**How do James C. Gaither Junior Fellows contribute to Carnegie's mission?**

In pursuit of our mission, we harness the wide range of talent, expertise, and experience of scholars and staff across the world. Both independently and through their work with scholars, James C. Gaither Junior Fellows enhance our ability to bring differing views and experiences, new voices, and innovative ideas to the table, enabling us to better understand and reverse patterns of civil conflict, political violence, and other obstacles to peace.

**Am I eligible for the James C. Gaither Junior Fellows Program?**

Applicants must be graduating seniors or students who have graduated during the last academic year. Anyone who has started graduate studies is ineligible for consideration (except in cases where the student has completed a joint bachelor's/master's degree program). The program accepts applications only through participating universities via designated nominating officials.

**How do I apply if I've already graduated?**

If you graduated during the previous academic year and have not started graduate studies, you may apply through the university from which you graduated.

**How do I obtain an application?**

Applications, procedures and information are available through designated college/university nominating officials. Due to the nomination process and varying on-campus application procedures, students are unable to apply directly to our program.

**Is the application available online?**

Due to the nomination process, the application is only available online to nominating officials. Students may apply through designated school nominating officials, who are most familiar with the particular school's nomination process. Please visit our [list of nominating officials](#) on Carnegie's website for more information.

**Can applications be submitted electronically?**

All applications should be submitted electronically through Embark.

**I cannot obtain an official transcript by the deadline. What should I do?**

The program accepts unofficial transcripts.

**Who is my university's nominating official?**

In many cases, information is available in fellowship, scholarship, or career services offices and/or political science departments. See our list of participating schools for the [list of nominating officials](#) on Carnegie's website.

**Should the nominating official write a statement of nomination?**

A statement from a nominating official (unless it is 1 of the 2 required references) is not considered in the application process.

**May I apply directly to Carnegie for the James C. Gaither Junior Fellows Program?**

The James C. Gaither Junior Fellows Program is competitive and, as such, the program relies on participating universities to nominate uniquely qualified students. We are unable to accept applications directly from students. Students should consult their university on the nomination process.

**When is the application deadline?**

The program's deadline is January 15th. However, most institutions set an earlier deadline (some as early as November) to receive and review applications. Consult your university for application deadlines and details on the school's application process.

**If a student is interested in more than one program, how should they proceed?**

Students who are interested in more than one program have to make a decision to apply under one program. Your nominating official should be able to help you determine which program is the best fit for you.

**Are applicants interviewed for the program?**

Approximately 3-4 applicants per position are chosen for interview. "Finalists" are interviewed in February and early March.

**What arrangements will be made if a student is abroad while interviews are taking place?**

All interviews will take place via video or phone regardless of location at the time of the interview. Appropriate arrangements will be made for students in a difficult time zone.

**As a James C. Gaither Junior Fellow, what kind of work will I do?**

James C. Gaither Junior Fellows provide research assistance to scholars working in Carnegie programs. You may learn more about our programs by visiting Carnegie's homepage. Gaither Junior Fellows have the opportunity to conduct research for books, co-author journal articles and policy papers, participate in meetings with high-level officials, contribute to congressional testimony, and organize briefings attended by scholars, journalists, and government officials.

**Who should I contact if I need a reasonable accommodation?**

Carnegie is an equal opportunity employer, and we encourage all students selected by participating universities to apply. If you need an accommodation during the recruitment process, we encourage you to contact us through your university.



**What are the criteria upon which applications are considered?**

The application process is highly competitive. Approximately 6 percent of applicants are ultimately selected for positions. Applications are judged on the quality of the writing sample, personal statement, related academic study and/or work experience, grades, recommendations, and personal interviews.

**Will I be notified if I am not selected for the Program?**

Yes. However, notices will not go out until all junior fellow slots have been finalized. This will occur prior to the end of March.

**When does the fellowship begin?**

All fellowships begin on September 1st. James C. Gaither Junior Fellows are hired for 10-12 months.

**Are James C. Gaither Junior Fellows paid?**

Positions are paid, full-time positions for 10-12 months. The anticipated salary is \$4,166.67 per month before taxes, paid semi-monthly. A full benefits package is also provided. Junior Fellows also receive relocation support of up to \$1,500 (grossed up for taxes).